

XV International Economic Forum Lviv Arena October 8, 2015

EBA Round table on Investment development

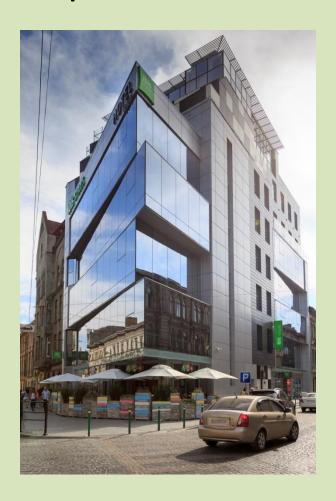
Richárd Siklósi General Manager Ibis Styles Lviv Center

Investment

- Investor: ISM B.V. property development
 - Investment: 8 Million USD

- Property:
 - Downtown location
 - 77 rooms, 3* economy
 - Branded, managed by Accor





1st OPERATOR IN THE WORLD

495,072 ROOMS

3,792 HOTELS

94 COUNTRIES

PIPELINE

+845 HOTELS

+151,000 ROOMS

1 hotel opens every 2 days

29 %*
France
1,588 hotels
143,063 rooms
pipeline +4,000

25 %*
Northern, Central and
Eastern Europe

905 hotels
125,544 rooms
pipeline +18,500

10%*

North America
Latin America and Caribbeau
290 hotels
48,052 rooms
pipeline +28,500

11%*

Mediterranean**
Middle East, Africa
Region
362 hotels
55,353 rooms
pipeline +22,700

25 %*
Asia-Pacific
647 hotels
123,060 rooms
pipeline +77,800

^{*}Percentages by number of rooms in hotel porfolio at June 30th, 2015.

^{**} The Mediterranean area includes Greece, Israel, Italy, Malta, Portugal, Spain and Turkey.

Difficulties

- Bureaucracy
 - Patience
 - Lawyer team
- Language skills
 - English speaking personnel in key positions
 - Interpreter
- Work moral
 - Clear and measurable expectations
 - Control and follow-up

Challenges

- Political situation
 - War in East

- Economical situation
 - Unstable currency
 - IMF

BUT...

To improve: Accessibility

- Air
- Low number of flights
- Expensive
- Road
 - No highway
 - Quality
 - Border/customs
- Rail
 - Very slow
 - Low quality
 - Rail standards



Photo: István Jávor, 1980

To improve: Image

Mafia of '90s

- Security
 - Crime
 - War
 - Customs
 - Investment
- Post-soviet feeling



Photo: Leninplatz, East Berlin, Germany (removed in 1992)

Thank you!

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